PERSONNEL SERVICES

Performance Evaluation

Certificated Personnel-Bank of Evaluation Criteria/Descriptors

The following criteria are suggested for use with the Evaluation Form (4610). Criteria may be supplemented and should be selected to reflect each District's educational goals.

PERFORMANCE AREA A: STUDENT ACHIEVEMENT – OUTCOMES

1. Student achievement on state testing:

Performance Levels

1	2	3	4	5
20% of students	10% of students	Students achieve	70% of students	80% of students
show regression	show regression	consistently at	demonstrate	demonstrate
over past year.	over past year.	expected level.	mastery level.	mastery level.

2. Student activities in the classroom:

Performance Levels

1	2	3	4	5
Students are	Students are	Students are	Students are able to	Students are able to
involved in only one	involved in using the	involved in different	choose from a	choose from outside
or two of the same	same or similar	activities and use	variety of activities	sources.
activities.	materials.	different materials.	and materials.	

3. Student's use of instructional time:

1	2	3	4	5
Students do not pay attention to the instructor or do the assigned lesson.	Students show some interest during the lesson and use part of the time for the activities.	Students are attentive to the instruction and participate in the activities.	Students are continuously focused on the instruction and the activities.	Students are able to continue their activities after school or during other allotted times during the day.

4. Student knowledge of the subject matter:

Performance Levels

1	2	3	4	5
The students are not able to participate in the class discussions or pass the examinations because of a lack of knowledge of the subject matter.	50% of the students respond correctly during class discussions, class activities and examinations.	90% of the students are able to successfully demonstrate their knowledge of the subject matter through class discussions, activities and	90% of the students are able to demonstrate/achieve a grade of "C" or higher.	The students are able to demonstrate an application of their knowledge to other subject areas and situations outside of the school setting.
		examinations.		

5. Student knowledge of the learning process:

Performance Levels

1	2	3	4	5
Students generally recite/respond at the knowledge level.	Students generally recite/respond at the comprehension level.	Students generally recite/respond at the application level.	Students generally recite/respond at the analysis level.	Students generally recite/respond at synthesis and evaluation levels.

6. Demonstrates flexibility in meeting student needs:

1	2	3	4	5
Relies on standard materials and	Occasionally responds to student	Recognizes student differences and	Recognizes student differences and	Individually plans and implements
regardless of composition of class.	differences.	attempts to meet needs.	incorporates individual learning	learning programs for each student.
composition of class.			programs.	

7. Demonstrates ability to communicate with students:

Performance Levels

1	2	3	4	5
Ineffective in	Communicates to	Communicates	Contributes to	Fosters a positive
student	students rather than	factually correct	communication with	relationship where
communication.	with students.	information.	teacher enthusiasm.	communication is
				sought by students.

8. Demonstrates ability to listen to students:

Performance Levels

1	2	3	4	5
Insensitive to students' concerns	Hears what teacher wants to hear.	Listens to students' questions and	Communicates an interest and	Sensitive to verbal and nonverbal
and opinions.		comments.	appreciation of students' opinions	communication; warmly encourages
			and feelings.	student input.

9. Individualizes learning activities to meet student needs:

Performance Levels

1	2	3	4	5
Instruction rarely varies with differences in student ability.	Occasionally varies activities without connection to specific needs.	Occasionally varies activities because of specific student needs.	Consistently adjusts learning activities and materials because of individual student needs.	Develops and implements an individual learning plan for each student.

10. Presents accurate material and information:

1	2	3	4	5
Demonstrates an	Indifferent to	Demonstrates	Presents	Utilizes outside
inadequate	accuracy and	competency in areas	supplemented	resources to further
knowledge of	relevancy of	taught.	materials to motivate	the substance of
subject matter	materials presented.		students.	instruction.

11. Motivates students to learn:

Performance Levels

1	2	3	4	5
Discourages and demeans students' attempts to learn.	Shows little or no evidence of positive reinforcement	Inconsistently encourages and rewards students.	Students are consistently and appropriately encouraged to achieve learning objectives.	As a result of teacher interventions, students achieve beyond past achievement levels.

12. Answers student questions appropriately and in a manner that expands and clarifies information:

Performance Levels

1	2	3	4	5
Responds, if at all, in demeaning or condescending manner.	Provides inadequate answers.	Provides basic information.	Solicits further inquiry by answer.	Expands the question into further inquiries.

13. Utilizes a variety of instructional methods and materials to enhance, motivate student learning and to meet different learning styles:

1	2	3	4	5
Relies for the most part on a single instructional method.	Occasionally utilizes different methods and materials.	Uses methods and materials that are relevant and appropriate to learning objectives.	Regularly varies methods and materials to meet the individual needs of students.	Regularly utilizes resources outside of the school setting.

14. Utilizes instructional time:

Performance Levels

1	2	3	4	5
Frequently late or unprepared to utilize assigned instructional time.	Demonstrates inability to effectively plan for full use of allotted time.	Learning occupies allotted instructional time.	Students exhibit self-discipline and motivation in utilizing instructional time.	Students seek out teacher assistance and demonstrate self-direction in pursuing goals outside of class time.

15. Demonstrates a knowledge of subject matter:

Performance Levels

1	2	3	4	5
Presents factually	Demonstrates a	Demonstrates	Engages students in	Demonstrates an
inaccurate	superficial	adequate knowledge,	active discussion of	enthusiasm for the
information.	knowledge of	but inability to apply	all facets of material.	material in multiple
	subject matter.	knowledge.		applications.

16. Provides students with continual evaluative feedback:

Performance Levels

1	2	3	4	5
Evaluative feedback is inaccurate or misleading.	Feedback generally limited to grade reports.	Provides general feedback, i.e., percentage or grade letter in tests and projects.	Gives continuous information to students about positive aspects of work and specific ways to improve.	Regularly reviews progress on each student's learning goals with the student.

17. Encourages students to develop individual learning goals:

1	2	3	4	5
Indifferent to individual student goals.	Over reliance on standard grade-level goals.	Passively discusses individual goals.	Actively encourages and assists students in developing individual learning goals.	Instills in students a strong interest in developing their own individual learning goals.

18. Prepares effective and appropriate lesson plans and learning experiences:

Performance Levels

1	2	3	4	5
Does not prepare for instruction.	Inconsistently prepares for instruction.	Regularly prepares for instruction.	Prepares lesson plans that are tailored to the specific needs of students and course objectives.	Prepares and implements individual learning plans.

19. Prepares learning activities that reflect District curriculum objectives and desired learner outcome:

Performance Levels

1	2	3	4	5
Uses same plans from year to year.	Indifferent to District curriculum.	Utilizes District curriculum.	Modifies District curriculum to meet individual student needs.	Plays a leadership role in developing curriculum to enhance learner outcomes.

20. Utilizes present student performance levels to plan for new learning activities:

1	2	3	4	5
Unaware of students' current performance levels.	Aware of performance levels, but fails to utilize for planning purposes.	Uses current performance levels for group planning.	Uses current performance levels for individual planning.	Uses current performance levels to prepare individual student learning plans.

21. Provides learning experiences that foster higher order thinking:

Performance Levels

1	2	3	4	5
No imagination or variety in instruction.	Over reliance on lecture and fact acquisition.	Combines learning activities that allow students to utilize reasoning and problem-solving skills.	Instruction and materials focus on analysis and understanding.	Students seek out experiences and display ability to analyze and refocus learning inquiry.

22. Integrates available technology throughout learning activities:

Performance Levels

1	2	3	4	5
Unfamiliar with existing technology.	Use of technology demonstrates little relationship to learning goals.	Integrates technology into learning activities.	Technology integral part of learning activities.	Students demonstrate confidence and creativity in using technology to achieve learning objectives.

PERFORMANCE AREA B: STUDENT MOTIVATION/DEVELOPMENT-OUTCOMES

1. Maintains a positive classroom environment:

1	2	3	4	5
Belittles and	Unresponsive to	Meets students'	Creates an	Teaches in an
embarrasses	student needs and	needs in impersonal	atmosphere in which	environment where
students.	concerns.	manner.	students feel that	students are valued
			their ideas and	for their uniqueness
			expressions are	and for their
			valued.	contributions.

2. Motivates students to model positive behavior:

Performance Levels

1	2	3	4	5
Treats students with	Responds to student	Controls classroom	Models positive	Controls student
a lack of respect.	misconduct	behavior.	interrelationships	behavior by actively
	physically or with		with students,	involving students in
	loud/demeaning		parents, and	activities.
	words.		colleagues.	

3. Demonstrates personal concern for welfare and success of students:

Performance Levels

1	2	3	4	5
Indifferent to students.	Avoids responsibility for student welfare and	Open to student needs and problems.	Accepts responsibility and accountability for	Consistently involved in assisting students with
	success.		welfare, behavior, and academic success of students.	problem resolution and academic success.

4. Students' ability to be self-directed:

Performance Levels

1	2	3	4	5
Students have to rely on the teacher for direction.	Students start activities, but do not complete them.	Students carry through with activities.	Students seek more challenging activities.	Students suggest expansion and refocus of the activities.

5. Student self-esteem:

1	2	3	4	5
Students avoid talking with the teacher.	Students avoid talking with their classmates.	Students interact with their teacher and classmates.	Students exhibit trust in their teacher and classmates by seeking assistance.	Students model trust and sensitivity to their teacher and classmates.

6. Student enthusiasm for the subject matter:

Performance Levels

1	2	3	4	5
Students do not show any interest in	Students express displeasure for the	Students show some enthusiasm about the	Students seek additional	Students find outside resources associated
the subject matter.	subject matter.	subject matter.	information and	with the subject
			activities related to the subject matter.	matter.

7. Motivates students to respect classmates:

Performance Levels

1	2	3	4	5
Indifferent to	Over-reliance on	Maintains a positive	Models positive	Teacher demeanor
interactions between	interventions in	relationship among	interactions with	and conduct fosters
students.	negative	students.	students, parents,	positive student
	interactions.		and colleagues.	interaction.

8. Contributes to student self-confidence:

Performance Levels

1	2	3	4	5
Demeans and belittles students.	Fails to recognize student achievement.	Inconsistently praises students and student work.	Consistently praises students and student work.	Creates an atmosphere where students freely encourage and recognize classmate's achievement.

9. Student attitude toward the teacher:

1	2	3	4	5
Students are	Students show no	Students are	Students are	Students show high
disrespectful.	concern.	friendly.	positive.	regard.

10. Communicates an appreciation and an enthusiasm for the subject matter:

Performance Levels

1	2	3	4	5
Indifferent to	Performs minimum	Communicates an	Students manifest	Students seek out
teaching and students.	requirement.	enjoyment of the subject matter to	excitement for	additional areas of related investigation.
students.		students.	learning.	related investigation.

11. Organizes the classroom learning environment to ensure that students are actively motivated to learn:

Performance Levels

1	2	3	4	5
Shows little interest in organizing	Inconsistently manages classroom	Maintains a functional	Adjusts the environment to	Uses a wide variety of outside resources
classroom.	environment.	classroom.	provide a variety of learning activities.	to motivate learning.

12. Provides clear directions for learning activities:

Performance Levels

1	2	3	4	5
Students display lack of	Directions are vague, ambiguous,	Direction provided that is geared to	Students display confidence in	Students suggest expansion and
understanding of teacher expectations.	or confusing.	student accomplishment of	carrying out instructional	refocus of learning activities.
1		objectives.	activities.	

13. Recognizes and effectively responds to crisis situations:

1	2	3	4	5
Avoids personal involvement in student crisis situations.	Insensitive to problems and symptoms of potential problems.	Recognizes manifestation of student problems.	Students exhibit trust in confiding in teacher and in seeking assistance from the teacher.	Students model teacher sensitivity by exhibiting sensitivity to other students.

PERFORMANCE AREA C: COLLABORATION FOR STUDENT GROWTH-OUTCOMES

1. Demonstrates commitment of personal time to student needs:

Performance Levels

1	2	3	4	5
Commits only to	Commits only to	Upon request	Affirmatively makes	Teacher is sought
scheduled	time limits of	schedules time	time available to	out for and provides
instructional time.	"School Day".	outside of school	students and parents.	assistance to
		day to assist		students outside of
		students.		normal school day.

2. Student growth through collaboration:

Performance Levels

1	2	3	4	5
Students only have contact with the teacher during the assigned class time.	Students have contact with the teacher during the teacher's planning period.	Students may arrange to see the teacher at a convenient time during the school day.	Students may arrange to see the teacher before or after school.	Students may call the teacher in crisis situation.

3. Student/teacher/parent involvement:

1	2	3	4	5
Students do not involve their parents with their work.	Students avoid having their parents call the teacher.	Students encourage their parents to have some contact with the teacher.	Students encourage their parents to have regular communication with the teacher to discuss both positive and negative aspects of student behavior and academic progress.	Students encourage their parents to meet regularly with the teacher to discuss learning activities and student progress.

4. Student communication regarding evaluation:

Performance Levels

1	2	3	4	5
Students do not take their work home to their parents.	Students do not inform their parents of their grades.	Students take their grade cards home to their parents.	Students take their daily and weekly work, progress	Students involve their parents on regular basis with
			reports and grade cards home to their parents.	their work and communication with the teacher.

5. Student application of skills to other areas:

Performance Levels

1	2	3	4	5
Students do not relate any of the work from one class to another.	Students do not discuss their class work with other teachers.	Students show some transfer of skill from one class to another through class assignments and activities.	Students seek assistance from a teacher for a project in another class.	Students work on one or more projects that involve skills from two or more classes.

6. Student learning:

1	2	3	4	5
Students learn	Students do not	Students follow a	Students meet with	Students have their
mainly on their own	follow any plan with	course outline.	the teacher to add	parents and the
with little direction	outlined objectives.		some of their own	teacher meet to
from the teacher.			interests to the	develop an academic
			course outline.	plan.

7. Builds positive interrelationships with students and parents:

Performance Levels

1	2	3	4	5
Interactions tend to	Intermittently shows	Demonstrates	Willingly provides	Involves parents and
be negative in	sensitivity to	sensitivity to all	extra efforts to assist	students in
nature.	students and parents.	students and parents.	parents and students.	developing learning
				plans.

8. Collaborates with colleagues to manage school learning goals:

Performance Levels

1	2	3	4	5
Operates	Intermittently	Works when	Provides a	Has achieved
independently of	interacts with staff	requested on	leadership role in	notable successes in
staff.	for goal	common goal	achieving learning	leading teamwork on
	achievement.	achievement.	goals.	learning goals.

9. Notifies parents and administrators in a timely manner of student behavior, emotional, and academic problems:

1	2	3	4	5
Fails to communicate with parents or administrators.	Communicates with administrators only to solve behavior problems.	Regularly notifies administrators and parents of student difficulties.	Communicates with administrators and parents about problems and accomplishments.	Involves parents, students, administrators, and colleagues in enhancing student learning.

10. Works collaboratively with parents in student development:

Performance Levels

1	2	3	4	5
Avoids parental	Communication	Occasionally	Consistently	Meets regularly with
involvement in	limited to responses	initiates contact with	communicates with	students and parents
learning process.	to parent calls.	parents.	parents regarding	to discuss learning
			positive and	activities and student
			negative aspects of	progress.
			student behavior and	
			academic progress.	

11. Involves parents and colleagues in resolving learning and behavior issues:

Performance Levels

1	2	3	4	5
Does not solicit	Relies almost	Informs parents of	Enlists parents and	Initiates and
assistance in	exclusively on	academic and	colleagues in	implements
resolving classroom	building principals	behavioral problems.	developing	individual learning
problems.	to resolve classroom		intervention plans.	plans for each
	problems.			student.

12. Works collaboratively with colleagues in student development:

1	2	3	4	5
Works	Interactions	Participates by	Initiates contact with	Is sought out by
independently of	primarily of a social	attending faculty,	colleagues about	colleagues and
colleagues.	nature rather than	grade	ways to assist	readily shares ideas
	student driven.	level/department	specific students.	for assisting
		meetings.		students.

13. Communicates learning objectives and plans to students and parents:

Performance Levels

1	2	3	4	5
Relies on standard	Occasionally	Informs students of	Advises parents and	Involves parents and
lesson plans.	modifies plans to	the objectives in	students of learning	students in
	suit class	class.	objectives.	developing learning
	composition.			objectives.

14. Provides parents with timely evaluation information:

Performance Levels

1	2	3	4	5
Provides no evaluative feedback.	Rarely contacts parents to inform of student progress.	Communicates with parents of students with significant learning problems.	Communicates with parents of all students with evaluative data that is positive and negative.	Regularly interacts with parents and involves parents in learning activities.

15. Share ideas, materials, and methods with colleagues:

1	2	3	4	5
Infrequently interacts with colleagues in learning activities.	Insecure in relationships with colleagues.	Open to sharing when requested by colleagues.	Actively seeks out input from colleagues.	Teacher confident and secure in seeking to enhance learning opportunities for all students.

16. Demonstrates a willingness to learn from colleagues, students, parents, and community members:

Performance Levels

1	2	3	4	5
Self-focused teaching.	Insensitive to ability of others to improve quality of teacher's performance.	Listens to input from outside sources.	Seeks out input from a variety of sources to enhance student learning experience.	Learning activities and student performance reflect diversity of input in planning learning activities.

PERFORMANCE AREA D: ENHANCEMENT OF PROFESSIONAL VALUE-OUTCOMES

1. Responds in a constructive manner to recommendations from District administrators:

Performance Levels

1	2	3	4	5
Often hostile to administrative directives.	Indifferent to administrative directives.	Complies with administrative directives.	Solicits suggestions for improvement.	Takes pride in colleague, school and District accomplishments.

2. Assumes responsibilities for school activities outside of the classroom:

1	2	3	4	5
Rarely attends school activities.	Rarely plays a leadership role in outside activities.	Assumes responsibilities when requested.	Volunteers to assume/continue to sponsor outside school activities.	Has assisted student groups to achieve significant individual/group goals.

3. Complies with District policies and regulations, school policies, and administrative directives:

Performance Levels

1	2	3	4	5
Routinely fails to comply.	Indifferent to policies and directives.	Complies with policies and directives when	Provides services to students above what is required.	Serves as a positive force in maintaining a high staff morale.
		requested.	1	

4. Contributes to continuity of learning by regular attendance:

Performance Levels

1	2	3	4	5
Regularly uses all of annual sick leave.	Absenteeism/ tardiness exceeds ten days.	Rarely misses more than five days per year.	Rarely absent from duties and always leaves detailed	Volunteers to assist students in teacher's absence.
	au y 5.	y car.	plans.	dosenee.

5. Participates in District and school level professional development activities:

Performance Levels

1	2	3	4	5
Shows little interest	Occasionally	Regularly	Seeks out	Plays a leadership
in enhancing skills.	participates in skill	participates in skill	opportunities and	role in presenting
	development	development	encourages other	skill development
	programs.	programs.	staff to participate.	programs for others.

6. Treats student information professionally and confidentially:

1	2	3	4	5
Discusses	Unaware or	Respects rights and	Students exhibit	Students freely
confidential student	indifferent to need	confidences of	confidence and trust	solicit teacher's
information	for sensitivity of	students.	in teacher.	opinion and advice
inappropriately.	personal			on student
	information.			development

7. Portrays a positive image regarding School District and community:

Performance Levels

1	2	3	4	5
Belittles colleagues,	Insensitive to how	Demonstrates	Actively works in	Students model
students, District and	comments are	respect for District	District and	teacher's enthusiasm
community.	viewed by students	and community	community	for school, District,
	and parents.	activities.	activities.	and community.

8. Provides appropriate instructional and behavioral documentation:

Performance Levels

1	2	3	4	5
Maintains	Documentation often	Documents student's	Documentation	Develops and
inadequate	inaccurate or	academic and	includes analysis of	implements
documentation.	misleading.	behavioral conduct.	academic and	documentation that
			behavioral conduct.	facilitates student
				learning and
				behavioral growth.

9. Exercises responsibility for supervision of students on school property:

1	2	3	4	5
Inadequately supervises students.	Indifferent to responsibility to monitor students.	Accepts responsibility for student supervision.	Willing participant in assigned and unassigned supervision.	Uses supervisory time to interact with students and enhance positive relationships.